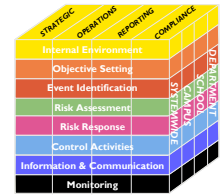# University of California Office of the President
Enterprise Risk Management (ERM)

Bulletin #3

July 27, 2006

Project Status Update

In our last bulletin we covered how we are interviewing key stakeholders to develop a preliminary list of key performance indicators (KPIs). The project will leverage existing data—data already being collected and reported—to create the KPIs, and will make use of existing Risk Management spend and systems. It will not involve creating additional work or expenses for the campuses or medical centers.

To date over 20 stakeholders have been interviewed at the Office of the President. KPMG is now getting ready to visit each of the campuses and medical centers to meet with local stakeholders. One-day meetings are scheduled for each of the Campuses and the Medical Centers.

Proposed Schedule of Campus/Medical Center Visits (may change)

UCSD Medical Center	Tue 8/15/06	UC Santa Cruz (UCSC)	Tue 9/5/06
UC San Diego (UCSD)	Wed 8/16/06	UC San Francisco (UCSF)	Thu 9/7/06
UCI Medical Center	Thu 8/17/06	UCSF Medical Center	Mon 9/11/06
UC Irvine (UCI)	Fri 8/18/06	UC Berkeley (UCB)	Tue 9/12/06
UC Los Angeles (UCLA) &		UC Davis (UCD)	Wed 9/13/06
UCLA Medical Center	Thu 8/24/06	UCD Medical Center	Thu 9/14/06
UC Santa Barbara (UCSB)	Mon 8/28/06	UC Riverside (UCR)	Tue 9/19/06
UC Merced (UCM)	Wed 8/30/06	Ag & Nat'l Resources (ANR)	Fri 9/22/06

The Risk Manager at each campus will coordinate the meetings, working in conjunction with Internal Audit and Controllers to identify key stakeholders in areas such as employment practices, infrastructure and construction, student life, strategic sourcing, budget, safety & emergency preparedness, research, internal controls, IT risk, and more.

Key stakeholders are those stakeholders without whose participation a project cannot succeed. An example of a key stakeholder for ERM would be the Director of Environment, Health, and Safety (EH&S).

The meetings will include a presentation and overview on ERM by KPMG in a group setting, followed by a review of potential KPIs. Later in the day, individual interviews will take place with a select group of key stakeholders in each area. For those campuses with ERM committees already in place, the committees will participate in the meeting as well.

Please contact Emily Breed (email emily.breed@ucop.edu, telephone 510-987-9821) if there is any information or assistance we can provide.

To learn more, please visit the Risk Services website at http://www.ucop.edu/riskmgt/welcome.html and follow the "Enterprise Risk Management" link. If you have any questions, please contact Chief Risk Officer Grace M. Crickette (email grace.crickette@ucop.edu, telephone 510-987-9820).